August 7, 2026

Company name: **C. Uyemura & Co., Ltd.**
Stock code: 4966
Listing: Standard Market of the Tokyo Stock Exchange
Representative: Hiroya Uyemura, President
Contact: Tsuyoshi Yoneda, Head of Accounting & Finance Division
Telephone: +81-6-6202-8518

Notice Regarding Completion of Allotment for Disposal of Treasury Shares as Restricted Stock Compensation

C. Uyemura & Co., Ltd. (hereinafter the "Company") hereby announces that the allotment with respect to the disposal of the Company's treasury shares as restricted stock compensation, resolved at the Board of Directors' meeting held on July 8, 2026, has been completed, as detailed in the table below. For additional information, please refer to the "Notice Regarding Disposal of Treasury Shares as Restricted Stock Compensation" disclosed on July 9, 2026.

Overview of the Disposal of the Company's Treasury Shares

(1)	Class and number of shares subject to disposal	4,140 shares of common shares of the Company
(2)	Disposal price and total amount of disposal	JPY 24,150 per share * The disposal of treasury shares will be conducted without any contribution as the Director's remuneration pursuant to Article 202-2 of the Companies Act. The closing price of the common shares of the Company on July 7, 2026 (the business day immediately preceding the date of resolution by the Board of Directors) on the Standard Market of the Tokyo Stock Exchange of 24,150 yen is used as the fair value of the disposal price, and the total amount of disposal is 99,981,000 yen, which is calculated by multiplying the disposal price by the number of shares subject to disposal.
(3)	Allottees and number thereof, number of allotted shares	Directors of the Company (excluding Outside Directors), 5 persons, 4,140 shares (Service Period-linked Restricted Stock Compensation: 1,242 shares;

	Performance-linked Restricted Stock Compensation: 2,898 shares)
(4) Disposal date	August 7, 2026

END