



August 8, 2025

Company name: **C. Uyemura & Co., Ltd.**
Stock code: 4966
Listing: Standard Market of the Tokyo Stock Exchange
Representative: Hiroya Uyemura, President
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**Notice Regarding Completion of Payment for Disposal of Treasury
Shares as Restricted Stock Compensation**

C. Uyemura & Co., Ltd. (hereinafter the “Company”) hereby announces that the payment with respect to the disposal of the Company’s treasury shares as restricted stock compensation, resolved at the Board of Directors’ meeting held on July 11, 2025, has been completed, as detailed in the table below. For additional information, please refer to the “Notice Regarding Disposal of Treasury Shares as Restricted Stock Compensation” disclosed on July 11, 2025.

Overview of the Disposal of the Company’s Treasury Shares

(1) Class and number of shares subject to disposal	6,306 shares of common shares of the Company
(2) Disposal price and total amount of disposal	JPY 9, 330 per share * The disposal of treasury shares will be conducted without any contribution as the Director’s remuneration pursuant to Article 202-2 of the Companies Act. The closing price of the common shares of the Company on July 10, 2025 (the business day immediately preceding the date of resolution by the Board of Directors) on the Standard Market of the Tokyo Stock Exchange of 9, 330 yen is used as the fair value of the disposal price, and the total amount of disposal is 58,834,980 yen, which is calculated by multiplying the disposal price by the number of shares subject to disposal.
(3) Allottees and number thereof, number of allotted shares	Directors of the Company (excluding Outside Directors), 5 persons, 6,306 shares (Service Period-linked Restricted Stock Compensation: 1,969 shares;

	Performance-linked Restricted Stock Compensation: 4,337 shares)
(4) Disposal date	August 8, 2025

END