Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 10, 2024

Company name: C. Uyemura & Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 4966 URL https://www.uyemura.co.jp/

Representative: President Hiroya Uyemura

Director and Head of Corporate Management

Inquiries:

Division

Shigeo Sakabe

TEL 06-6202-8518

Scheduled date of ordinary general meeting of shareholders: June 27, 2024
Scheduled date to file Securities Report: June 27, 2024
Scheduled date to commence dividend payments: June 28, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	80,256	(6.4)	14,994	(0.3)	15,871	0.2	10,920	3.6
Year ended March 31, 2023	85,749	18.6	15,046	7.9	15,832	8.4	10,545	8.9

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	673.41	-	12.3	14.1	18.7
Year ended March 31, 2023	636.84	-	12.9	15.2	17.5

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	118,174	92,713	78.5	5,749.95	
As of March 31, 2023	107,267	84,364	78.6	5,125.00	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	12,444	(1,117)	(6,274)	32,865
Year ended March 31, 2023	13,462	(6,712)	(7,549)	26,537

2. Cash dividends

	share		Total cash	Dividend payout	Ratio of dividends			
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	_	0.00	-	180.00	180.00	2,963	28.3	3.7
Year ended March 31, 2024	-	0.00	-	200.00	200.00	3,224	29.7	3.7
Year ending March 31, 2025 (Forecast)	_	0.00	_	200.00	200.00		33.4	

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	38,780	4.2	6,310	8.7	6,540	4.5	4,960	22.2	305.85
Full year	81,150	1.1	13,110	(12.6)	13,570	(14.5)	9,720	(11.0)	599.37

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024	!	18 099 000 shares	As of March 31, 2023	1	19,756,080 shares
Number of treasury shares at the end of	of the ner	, ,	715 07 114101 51, 2025	<u> </u>	17,720,000 Shares
Number of fleasury shares at the chu	of the per	100			
As of March 31, 2024	1	1,974,718 shares	As of March 31, 2023	! !	3,294,764 shares
Average number of shares during the	period				
Year ended March 31, 2024	1	16,217,113 shares	Year ended March 31, 2023	1	16,559,115 shares

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)		
	As of March 31, 2023	As of March 31, 2024		
Assets				
Current assets				
Cash and deposits	32,623,358	38,204,933		
Notes receivable - trade	994,713	811,243		
Electronically recorded monetary claims - operating	3,894,886	6,129,854		
Accounts receivable - trade	14,217,778	16,638,131		
Contract assets	1,506,361	2,221,501		
Securities	34,338	16,445		
Merchandise and finished goods	4,593,499	3,720,356		
Work in process	2,435,820	2,725,821		
Raw materials and supplies	4,169,220	3,016,909		
Other	3,839,924	2,975,490		
Allowance for doubtful accounts	(144,833)	(158,856)		
Total current assets	68,165,069	76,301,832		
Non-current assets				
Property, plant and equipment				
Buildings and structures	23,877,279	26,270,793		
Accumulated depreciation	(16,115,034)	(17,250,533)		
Buildings and structures, net	7,762,244	9,020,259		
Machinery, equipment and vehicles	13,449,581	14,503,327		
Accumulated depreciation	(11,455,951)	(12,369,328)		
Machinery, equipment and vehicles, net	1,993,630	2,133,998		
Land	9,694,831	9,862,936		
Leased assets	742,638	777,684		
Accumulated depreciation	(258,944)	(348,499)		
Leased assets, net	483,694	429,185		
Construction in progress	686,723	150,797		
Other	6,524,178	7,397,197		
Accumulated depreciation	(5,192,725)	(5,580,670)		
Other, net	1,331,453	1,816,526		
Total property, plant and equipment	21,952,576	23,413,703		
Intangible assets	349,222	315,986		
Investments and other assets	5.5,	212,700		
Investment securities	15,211,617	16,130,256		
Retirement benefit asset	208,230	274,956		
Deferred tax assets	656,993	893,426		
Other	801,070	924,176		
Allowance for doubtful accounts	(77,073)	(79,497		
Total investments and other assets	16,800,839	18,143,318		
Total non-current assets	39,102,638	41,873,007		
Total assets	107,267,707	118,174,840		
10(a) 4550(5	107,207,707	110,1/4,840		

		(Thousands of yen)	
	As of March 31, 2023	As of March 31, 2024	
Liabilities			
Current liabilities			
Notes and accounts payable - trade	3,765,262	3,600,646	
Electronically recorded obligations - operating	4,412,753	5,055,814	
Short-term borrowings	400,000	400,000	
Lease liabilities	252,395	256,171	
Income taxes payable	2,461,972	3,781,916	
Contract liabilities	3,870,318	4,383,631	
Provision for bonuses	175,809	177,341	
Provision for bonuses for directors (and other officers)	234,250	228,882	
Other	2,074,519	1,956,349	
Total current liabilities	17,647,282	19,840,753	
Non-current liabilities			
Long-term guarantee deposits	681,595	656,512	
Lease liabilities	486,511	659,627	
Deferred tax liabilities	2,307,869	2,345,005	
Retirement benefit liability	1,126,191	1,557,867	
Long-term accounts payable - other	255,664	251,413	
Other	398,287	149,911	
Total non-current liabilities	5,256,121	5,620,338	
Total liabilities	22,903,403	25,461,092	
Net assets	-		
Shareholders' equity			
Share capital	1,336,936	1,336,936	
Capital surplus	1,286,257	1,269,750	
Retained earnings	84,550,250	85,948,894	
Treasury shares	(11,497,123)	(7,867,849)	
Total shareholders' equity	75,676,320	80,687,731	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	428,034	1,093,243	
Foreign currency translation adjustment	8,216,719	10,844,407	
Remeasurements of defined benefit plans	43,228	88,365	
Total accumulated other comprehensive income	8,687,983	12,026,016	
Total net assets	84,364,303	92,713,748	
	, ,	, -,	

Consolidated statements of income and consolidated statements of comprehensive income

Net sales 85,749,416 80,25 Cost of sales 58,602,576 52,54 Gross profit 27,146,839 27,70 Selling, general and administrative expenses 830,102 74 Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 44 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 222,301 38 Non-operating income 88,177 8 Interest income 88,177 8 </th <th></th> <th>Fiscal year ended</th> <th>Fiscal year ended</th>		Fiscal year ended	Fiscal year ended
Net sales 85,749,416 80,25 Cost of sales 58,602,576 52,54 Gross profit 27,146,839 27,70 Selling, general and administrative expenses 830,102 74 Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 15,046,383 14,99 Non-operating profit 8,117 7 Non-operating income 88,117 7 Interest income 88,177 8 Dividend income 88,177 8		<u>.</u>	
Cost of sales 58,602,576 52,54 Gross profit 27,146,839 27,70 Selling, general and administrative expenses 830,102 74 Packing and Carrying expense 830,102 74 Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 44 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 5,046,383 14,99 Non-operating income 88,177 8 Interest income 222,301 39 Dividend income 88,177 <td< th=""><th>Nat cales</th><th>·</th><th>80,256,031</th></td<>	Nat cales	·	80,256,031
Gross profit 27,146,839 27,70 Selling, general and administrative expenses 830,102 74 Packing and Carrying expense 830,102 74 Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 44 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 88,177 8 Interest income 222,301 39 Dividend income 88,177 8 Foreign exchange gains 235,783			52,546,971
Selling, general and administrative expenses 830,102 74 Packing and Carrying expense 830,102 74 Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 66 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 88,177 8 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 <td></td> <td></td> <td></td>			
Packing and Carrying expense 830,102 74 Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 38 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 <td></td> <td>27,146,839</td> <td>27,709,059</td>		27,146,839	27,709,059
Provision of allowance for doubtful accounts 15,981 1 Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 <tr< td=""><td></td><td>000 100</td><td>-40.440</td></tr<>		000 100	- 40.440
Salaries and allowances 3,265,740 3,52 Bonuses 766,673 75 Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 44 Depreciation 636,650 66 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 <			748,443
Bonuses 766,673 75 Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 88,177 8 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating			11,614
Provision for bonuses 82,170 8 Provision for bonuses for directors (and other officers) 234,250 22 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 66 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating expenses 14,105 1 I			3,529,094
Provision for bonuses for directors (and other officers) 234,250 222 Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 <td< td=""><td></td><td></td><td>754,272</td></td<>			754,272
Retirement benefit expenses 110,759 19 Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Commission expenses 12,130 1 Commission for purchase of treasury sha		82,170	84,529
Communication and transportation expenses 344,977 41 Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 12,130 1 Loss on disposal of inventories 1,	Provision for bonuses for directors (and other officers)	234,250	228,882
Depreciation 636,650 69 Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061	Retirement benefit expenses	110,759	197,828
Taxes and dues 263,999 31 Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 12,130 1 Commission for purchase of treasury shares 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061 1 Total non-operating expenses 85	Communication and transportation expenses	344,977	419,294
Research and development expenses 2,303,421 2,30 Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061 1 Total non-operating expenses 85,075 5	Depreciation	636,650	694,384
Other 3,245,731 3,43 Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061 1 Total non-operating expenses 85,075 5	Taxes and dues	263,999	310,286
Total selling, general and administrative expenses 12,100,456 12,71 Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Interest income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission expenses 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061 1 Total non-operating expenses 85,075 5	Research and development expenses	2,303,421	2,303,674
Operating profit 15,046,383 14,99 Non-operating income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Other	3,245,731	3,432,127
Non-operating income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Total selling, general and administrative expenses	12,100,456	12,714,432
Interest income 222,301 39 Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061 1 Total non-operating expenses 85,075 5	Operating profit	15,046,383	14,994,626
Dividend income 68,117 7 Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 1 Loss on disposal of inventories 1,749 1 Other 24,061 1 Total non-operating expenses 85,075 5	Non-operating income		
Valuable resource recovery income 88,177 8 Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 2 Loss on disposal of inventories 1,749 1 Other 24,061 24,061 Total non-operating expenses 85,075 5	Interest income	222,301	397,637
Foreign exchange gains 235,783 17 Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Dividend income	68,117	73,042
Subsidy income 169,631 1 Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Valuable resource recovery income	88,177	89,765
Technical advisory fee income 14,287 1 Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Foreign exchange gains	235,783	179,217
Other 72,942 16 Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Subsidy income	169,631	13,222
Total non-operating income 871,239 93 Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Technical advisory fee income	14,287	10,644
Non-operating expenses 14,105 1 Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Other	72,942	169,403
Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Total non-operating income	871,239	932,933
Interest expenses 14,105 1 Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5	Non-operating expenses		
Commission expenses 33,027 2 Commission for purchase of treasury shares 12,130 Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5		14,105	14,495
Commission for purchase of treasury shares Loss on disposal of inventories Other Total non-operating expenses 12,130 1,749 24,061 85,075 5	•	33,027	24,395
Loss on disposal of inventories 1,749 Other 24,061 Total non-operating expenses 85,075 5			7,561
Other24,061Total non-operating expenses85,0755		1,749	_
Total non-operating expenses 85,075 5	•		9,544
	Total non-operating expenses	-	55,997
Ordinary profit 15 832 547 15 87	Ordinary profit	15,832,547	15,871,562

Fiscal year ended	Fiscal year ended
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March 31, 2023	March 31, 2024
663,599	17,083
_	23,697
65,492	=
6,171	_
735,263	40,780
10,175	51,464
_	59,000
1,002,231	-
1,012,406	110,464
15,555,404	15,801,879
4,787,298	5,356,154
222,597	(475,068)
5,009,896	4,881,086
10,545,507	10,920,792
10,545,507	10,920,792
(279,772)	665,208
2,606,447	2,627,688
(7,505)	45,136
2,319,169	3,338,033
12,864,676	14,258,825
12,864,676	14,258,825
	663,599 - 65,492 6,171 735,263 10,175 - 1,002,231 1,012,406 15,555,404 4,787,298 222,597 5,009,896 10,545,507 (279,772) 2,606,447 (7,505) 2,319,169 12,864,676

Consolidated statements of changes in equity Fiscal year ended March 31, 2023

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,336,936	1,276,650	76,245,125	(6,515,214)	72,343,497
Changes during period					
Dividends of surplus			(2,240,382)		(2,240,382)
Profit attributable to owners of parent			10,545,507		10,545,507
Purchase of treasury shares				(4,999,922)	(4,999,922)
Disposal of treasury shares		9,606		18,013	27,620
Net changes in items other than shareholders' equity					
Total changes during period	=	9,606	8,305,125	(4,981,908)	3,332,823
Balance at end of period	1,336,936	1,286,257	84,550,250	(11,497,123)	75,676,320

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	707,807	5,610,272	50,733	6,368,814	78,712,311
Changes during period					
Dividends of surplus					(2,240,382)
Profit attributable to owners of parent					10,545,507
Purchase of treasury shares					(4,999,922)
Disposal of treasury shares					27,620
Net changes in items other than shareholders' equity	(279,772)	2,606,447	(7,505)	2,319,169	2,319,169
Total changes during period	(279,772)	2,606,447	(7,505)	2,319,169	5,651,992
Balance at end of period	428,034	8,216,719	43,228	8,687,983	84,364,303

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,336,936	1,286,257	84,550,250	(11,497,123)	75,676,320
Changes during period					
Dividends of surplus			(2,963,036)		(2,963,036)
Profit attributable to owners of parent			10,920,792		10,920,792
Purchase of treasury shares				(2,999,852)	(2,999,852)
Disposal of treasury shares		26,670		26,837	53,508
Cancellation of treasury shares		(43,176)	(6,559,110)	6,602,287	
Net changes in items other than shareholders' equity					
Total changes during period	_	(16,506)	1,398,644	3,629,273	5,011,411
Balance at end of period	1,336,936	1,269,750	85,948,894	(7,867,849)	80,687,731

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	428,034	8,216,719	43,228	8,687,983	84,364,303
Changes during period					
Dividends of surplus					(2,963,036)
Profit attributable to owners of parent					10,920,792
Purchase of treasury shares					(2,999,852)
Disposal of treasury shares					53,508
Cancellation of treasury shares					_
Net changes in items other than shareholders' equity	665,208	2,627,688	45,136	3,338,033	3,338,033
Total changes during period	665,208	2,627,688	45,136	3,338,033	8,349,444
Balance at end of period	1,093,243	10,844,407	88,365	12,026,016	92,713,748

Consolidated statements of cash flows

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2023	March 31, 2024	
Cash flows from operating activities			
Profit before income taxes	15,555,404	15,801,879	
Depreciation	2,025,191	1,991,889	
Reversal of impairment loss	(6,171)	-	
Impairment losses	1,002,231	_	
Increase (decrease) in allowance for doubtful accounts	16,942	11,614	
Increase (decrease) in provision for bonuses for directors (and	21,200	(5,367	
other officers)	21,200	(3,307	
Increase (decrease) in retirement benefit liability	(40,513)	349,036	
Decrease (increase) in retirement benefit asset	(26,659)	4,907	
Interest and dividend income	(290,418)	(470,679	
Interest expenses	14,105	14,495	
Loss (gain) on sale of investment securities	-	(23,697	
Loss (gain) on redemption of investment securities	(65,492)	_	
Loss (gain) on sale and retirement of non-current assets	(653,424)	34,381	
Loss on compennsation	-	59,000	
Decrease (increase) in trade receivables	1,589,347	(4,446,119	
Decrease (increase) in inventories	340,577	2,294,431	
Increase (decrease) in trade payables	(511,230)	(51,557	
Other, net	(654,141)	647,142	
Subtotal	18,316,947	16,211,356	
Interest and dividends received	259,344	462,107	
Interest paid	(14,181)	(14,724	
Compennsation paid	=	(59,000	
Income taxes paid	(5,099,689)	(4,155,466	
Net cash provided by (used in) operating activities	13,462,420	12,444,273	
Cash flows from investing activities			
Payments into time deposits	(3,772,572)	(2,167,573	
Proceeds from withdrawal of time deposits	2,804,077	3,313,281	
Purchase of non-current assets	(6,090,697)	(2,315,627	
Proceeds from sale of non-current assets	1,115,802	20,305	
Purchase of investment securities	(1,922,563)	(12,124	
Proceeds from sale of investment securities	_	42,404	
Proceeds from redemption of investment securities	1,110,357	-	
Other, net	42,868	1,695	
Net cash provided by (used in) investing activities	(6,712,727)	(1,117,638	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(63,497)	=	
Repayments of lease liabilities	(246,141)	(311,508	
Purchase of treasury shares	(4,999,922)	(2,999,852	
Dividends paid	(2,240,382)	(2,963,036	
Net cash provided by (used in) financing activities	(7,549,943)	(6,274,397	
Effect of exchange rate change on cash and cash equivalents	1,058,120	1,275,630	
Net increase (decrease) in cash and cash equivalents	257,869	6,327,868	
Cash and cash equivalents at beginning of period	26,280,122	26,537,992	
Cash and cash equivalents at end of period	26,537,992	32,865,860	
Cash and cash equivalents at the of period	20,337,392	32,003,800	